

## BCP Research: Aeroméxico (AERMEX Caa2/ B-/ -) - Filing for Chapter 11 - Maintain 'Positive' on GOLLBZ 3.75% 24 convert

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*Summary: Mexico based airline, Aeroméxico (Aeromex) has filed for Chapter 11 protection, under which it will financially restructure, while gaining additional capital support via proposed DIP financing. In contrast to Avianca and LATAM, we see the filing as primarily motivated to improve liquidity. We have long viewed Aeromex as tighter on liquidity than peers. Fleet reduction will also likely be a priority, particularly given Aeromex's long haul international exposure. Yet, relatively high percentage of operating leases for its 787s should ease this process. We plan to follow up and compare DIP proposals at Aeromex and Latam to understand implications for unsecured recoveries.*

*Aeromex entered the crisis with higher international and f/x exposure, weaker liquidity and higher leverage than peers. The issuance of AERMEX 25s improved cash in 1Q20. However, narrow EBITDAR and heavy lease liability payments drove cash burn of US\$160 mm in the quarter and indicated near-term cash deterioration. The company had identified US\$400 mm+ in potential liquidity sources on its 1Q20 earnings call, including sale & leaseback of aircraft, financing through ECAs and collaboration with long-term business partners.*

*Prior to filing, Aeromex had announced it obtained US\$100 mm cash on hand from PLM Premier (PLM), its loyalty program joint venture (JV) with Aimia Inc. (Aimia), secured by Aeromex's 51.1% stake in the JV. Leveraging the debt-free PLM as a means to provide additional capital support to Aeromex was also mentioned. Alongside the loan, Aeromex and Aimia amended their Shareholders Agreement, allowing a 7-year option for Aermex to purchase Aimia's 48.9% stake in PLM at the greater of US\$400 mm or 7.5x Adj. EBITDA, plus Aimia's pro-rata share of cash and net of third party financial debt. Given liquidity weakness, we do not expect this to materialize in the near-to-medium term.*

*Consensus expectations of a smaller market, particularly for long haul international post-crisis, means cash to make it through 2020 isn't the only variable facing carriers, but also fleet size and structure for 2021 and onwards. We think Gol is best positioned (pre-BNDES financing) for a stronger exit, with higher domestic exposure, strong fundamentals and a uniform single aisle and flexible fleet structure – almost 1/3 of leases roll off in the coming 18 months. These factors, alongside pro-forma liquidity (36%) and pro-forma LTM net leverage (4.7x), support our view of Gol as the pick among HY South American airline exposure under the current crisis. **Therefore, we reiterate our 'Positive' High Octane rating on the GOLLBZ 3.75% 24 convert (52c), which continues to trade wide to GOLLBZ 25s (58c) and below the bond floor (54c), offering a virtually free option on Gol equity.***

	Amount Out (US\$MM)	Ratings (M/SP/F)	Mid Price	Mid YTM	Rank
AERMEX 7% 02/05/2025	\$400	Caa2/ B-/ -	22.0	n/a	Sr. Unsecured

AEROMEXICO (USD MM)	1Q20	4Q19	3Q19	2Q19	1Q19	y/y	q/q
<b>Revenue</b>	<b>699</b>	<b>895</b>	<b>944</b>	<b>881</b>	<b>852</b>	<b>(18%)</b>	<b>(22%)</b>
<b>EBIT</b>	<b>(89)</b>	<b>91</b>	<b>66</b>	<b>6</b>	<b>(20)</b>	<b>352%</b>	<b>(198%)</b>
<i>EBIT margin (%)</i>	-	10%	7%	1%	-	-	-
Depreciation and amortization	156	149	155	152	164	(5%)	5%
<b>EBITDA (excl. leases)</b>	<b>67</b>	<b>240</b>	<b>221</b>	<b>158</b>	<b>144</b>	<b>(54%)</b>	<b>(72%)</b>
<i>EBITDA (excl. leases) margin (%)</i>	10%	27%	23%	18%	17%	(735bps)	(1,722bps)
Leases	8	3	3	4	2	227%	150%
<b>EBITDAR</b>	<b>75</b>	<b>243</b>	<b>224</b>	<b>162</b>	<b>147</b>	<b>(49%)</b>	<b>(69%)</b>
<i>EBITDAR margin (%)</i>	11%	27%	24%	18%	17%	(650bps)	(1,644bps)
Capex	(33)	(92)	(59)	(59)	(30)	10%	(64%)
Interest paid	(30)	(112)	(74)	39	(39)	(23%)	(73%)
Taxes paid	(1)	(14)	-	-	-	-	(95%)
Lease Liability Payments	(208)	(71)	(172)	(248)	(160)	30%	191%
Working capital	37	58	(100)	96	46	(20%)	(37%)
<b>Free Cash Flow</b>	<b>(160)</b>	<b>12</b>	<b>(181)</b>	<b>(10)</b>	<b>(37)</b>	<b>337%</b>	-

<b>Cash &amp; Equivalents</b>	<b>446</b>	<b>369</b>	<b>257</b>	<b>416</b>	<b>354</b>	<b>26%</b>	<b>21%</b>
Cash and equivalents	446	369	257	405	342	30%	21%
Financial assets	-	-	-	12	12	-	-
<b>Total Debt</b>	<b>3,509</b>	<b>3,411</b>	<b>3,379</b>	<b>3,558</b>	<b>3,455</b>	<b>2%</b>	<b>3%</b>
ST loans & borrowings	404	494	446	424	458	(12%)	(18%)
ST lease liabilities	295	331	336	354	346	(15%)	(11%)
LT loans & borrowings	1,685	1,411	1,439	1,482	1,383	22%	19%
LT lease liabilities	1,126	1,174	1,158	1,298	1,269	(11%)	(4%)
<b>Net Debt</b>	<b>3,063</b>	<b>3,043</b>	<b>3,122</b>	<b>3,141</b>	<b>3,101</b>	<b>(1%)</b>	<b>1%</b>
<b>LTM EBITDAR</b>	<b>704</b>	<b>776</b>	<b>655</b>	<b>610</b>	<b>642</b>	<b>10%</b>	<b>(9%)</b>
<b>LQA Gross Leverage (Gross Debt/ LQA EBITDAR)</b>	<b>11.7x</b>	<b>3.5x</b>	<b>3.8x</b>	<b>5.5x</b>	<b>5.9x</b>	<b>5.8x</b>	<b>8.2x</b>
<b>LQA Net Leverage (Net Debt/ LQA EBITDAR)</b>	<b>10.2x</b>	<b>3.1x</b>	<b>3.5x</b>	<b>4.9x</b>	<b>5.3x</b>	<b>4.9x</b>	<b>7.1x</b>
<b>LTM Gross Leverage (Gross Debt/ LTM EBITDAR)</b>	<b>5.0x</b>	<b>4.4x</b>	<b>5.2x</b>	<b>5.8x</b>	<b>5.4x</b>	<b>(0.4x)</b>	<b>0.6x</b>
<b>LTM Net Leverage (Net Debt/ LTM EBITDAR)</b>	<b>4.4x</b>	<b>3.9x</b>	<b>4.8x</b>	<b>5.1x</b>	<b>4.8x</b>	<b>(0.5x)</b>	<b>0.4x</b>

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